



**DEPARTMENT OF THE ARMY**  
**UNITED STATES ARMY, EUROPE, AND SEVENTH ARMY**  
**UNIT 29351**  
**APO AE 09014-9351**

AEAGA

19 July 2004

MEMORANDUM FOR Commanders of USAREUR Major Subordinate and Tenant Commands

SUBJECT: Post-Deployment Stabilization

1. References:

a. Military Personnel (MILPER) Message 04-053, AHRC-PL-CO, 7 January 2004, subject: Expand Coverage of the Current Active Army (AA) Stop Loss/Stop Movement Program.

b. AE Regulation 600-8-109, Reintegration Operations, 8 April 2004.

c. Bell Sends Message #10-04, Soldier Reintegration on Return From OIF, 9 January 2004.

d. USAREUR Reintegration Web site at <http://www.per.hqusareur.army.mil/reintegration/>.

2. For almost 1 year, USAREUR has been executing an extremely successful program of reintegration, reconstitution, and retraining for units redeploying from Operation Iraqi Freedom (OIF). These programs have been guided by instructions and guidance issued by DA and this headquarters as shown in the references. These references outline a clear approach for reestablishing unit readiness, and emphasize the importance of leader involvement in this process.

3. MILPER Message 04-053 states that "all Soldiers who are currently on assignment instructions will be deleted, deferred, stabilized, or have their DEROS adjusted by HRC as coordinated with local commanders. Deferred assignment instructions will have a report date not earlier than the unit redeployment date plus 90 days." The MILPER message also states that officers who want to waive their post-deployment, 90-day stabilization period and make a permanent change of station (PCS) on receipt of assignment instructions may request a waiver through the first colonel in their chain of command.

4. Although the MILPER message allows Soldiers to waive their post-deployment, 90-day stabilization period, only under compelling and relatively rare circumstances should commanders make PCS moves during this time. Units need time to gather themselves as they return to garrison, take care of Soldiers, ensure unit systems (accountability, equipment, supply) are in place, and set the unit on a clear path to begin retraining for success in future missions.

AEAGA

SUBJECT: Post-Deployment Stabilization

5. I reiterate my intent to make the reintegration period non-competitive, focused on the human dimension and used solely and exclusively for positive reinforcing activities for single Soldiers and Soldiers with their families. As a matter of course, we must keep our experienced leaders in our redeployed units during this critical time in order to effectively monitor, lead and accomplish this goal. Our future sustained unit readiness depends on doing this right.

A handwritten signature in black ink, appearing to read "B. B. Bell". The signature is fluid and cursive, with the first two letters of each name being capitalized and prominent.

B. B. BELL  
General, USA  
Commanding